



Responding to the Needs of Our Community

Volunteer State Community College

2008-2009 Annual Report

Education is a social process. Education is growth.
Education is not a preparation for life; education is life
itself.

John Dewey

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New Challenges. New Opportunities.

The recent downturn in the economy has no doubt affected everyone in our area in some way. At Volunteer State Community College, the impact of the weak job market has caused an unusual increase in enrollment in the midst of very significant decreases in state funding. This circumstance has made it difficult to maintain the high level of quality necessary to meet the needs of this community. However, these challenges are minor in comparison to the negative impact this economy has placed on the households and businesses across this community. I believe these challenges can be very useful in helping this entire community become better than we were before this season of misfortune.

In preparation for future opportunities, the College has implemented several new initiatives to improve the marketability of our students, and our local businesses. To improve global awareness among our student population, we are continuing to expand our International Travel Study Program. In response to new demands regionally and nationally in the job market, we have started new programs in the area of criminal justice and veterinary technology. We are addressing the concerns of local businesses related to soft skills by implementing a Quality Enhancement Program for critical thinking skills. The most important initiative for the College addresses the core need for the community, as well as this state – college graduates. Vol State will be aggressively working to improve the retention and completion rates of our students. It is crucial for the local economy that we develop a successful workforce that is ready to embrace a more competitive job market, with a global mindset for local opportunities.

More than ever, Vol State is determined to take on these challenges to create unimagined opportunities for every citizen and every business. As always, we need your support and help to turn our efforts from good to great. I encourage you to visit our campus in the near future to find out how your support can make a difference for our students, our community, and our economy. I look forward to working together as a community to make our future brighter through education.



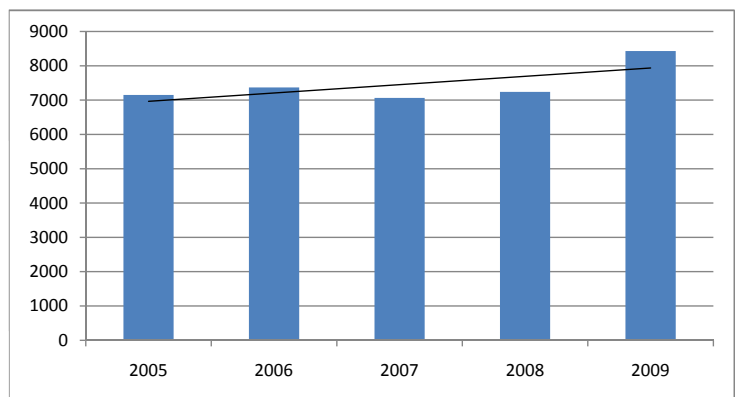
Record Enrollment

If you think the Vol State campus seems busier, you would be right. Spring 2009 enrollment was up a record 7.75 percent. Fall 2009 was up 16 percent, for a record 8,430 students. Deans and faculty have worked hard to find room for all the extra folks by opening extra class sections and expanding offerings. Online courses are a big percentage of the increase, which helps the classroom squeeze.

It has been a huge challenge for the faculty. Admissions and advising have also taken on the herculean task of supporting so many extra students. Between July 13 and September 3, 2009 there were 14,354 phone calls that went to the main Advising Center phone number. That, combined with the thousands of students seeking help in person, created a real challenge for the advising staff. The addition of part-time advisors during peak periods helped. In the end, the goal is to provide the same level of service to each and every student.



Year	Headcount	% Change
2005	7150	
2006	7370	3%
2007	7065	-4%
2008	7241	3%
2009	8430	16%





Recession: From the Assembly Line to the Classroom

James Hughes knew it was coming. He survived one round of layoffs at the Bridgestone tire plant in LaVergne. He didn't survive the next cut.

"You wonder what you are going to do next," Hughes said. "Our friends from the first group told us that it was a nightmare trying to find a job with the economy."

Hughes was lucky in the sense that his layoff came with a state-mandated severance package that provided job re-training. That gave him free tuition and money for books if he could support his family on unemployment and his savings.

"It was a good opportunity. I never had that chance before. It's never too late to go back to college. Still, it was exciting and scary. Going back to school after 18 years wasn't the easiest thing to do."

There are hundreds of Vol State students going through a similar struggle.

"In many cases they feel defeated because they have been laid off," said Terry Bubb, the director of the Advising Center. "So, it's really important to provide that encouragement, to know that they can be successful in a new career."

Adult students often need extra academic support and help from developmental programs. The College strives to make them feel welcome from the very first contact. Outreach efforts, such as a regular adult education newsletter aim to provide hope for people coping with the stress of job loss.

"My wife and I have a plan together for her to go back to school so she can become a registered nurse," Hughes said. "In five years we want to be back on our feet."



Stimulus Programs: Training For a New Career



Certain job fields need qualified workers, despite the downturn in the economy. Vol State has been working to meet that need. A federal stimulus-funded partnership is helping displaced workers move into hot career areas. Logistics and Supply Chain Management, Medical Coding and Emergency Medical Services are three programs that Vol State has developed into a special training initiative with the non-profit group Workforce Essentials. The programs provide student support from start to finish.



Emergency Medical Technician training was held in Clarksville, Springfield and Dickson. Workforce Essentials paid for tuition, books, uniforms and equipment.



“EMT is a certificate program. Once you pass the licensure exams you can work with county ambulance services, private companies and hospital emergency rooms,” said EMS Director Robert Davis. “Six weeks into the program the students realized this was going to be a lot more detailed than they thought with anatomy, physiology and pharmacology. They appreciated that fact in the long run.”

The students had a 100 percent pass rate on the practical licensure exam and are now finishing the written tests. New Workforce Essentials students are being added to Vol State EMT classes each semester.



Employment Takes Center Stage

Career Placement



The Office of Career Placement has developed presentations for workers in the stimulus-funded retraining partnership with Workforce Essentials. The career support helps workers become more savvy at finding jobs. The program covers researching employers, networking and interview skills, among many topics. The office also shows workers how to find jobs in specific career areas.

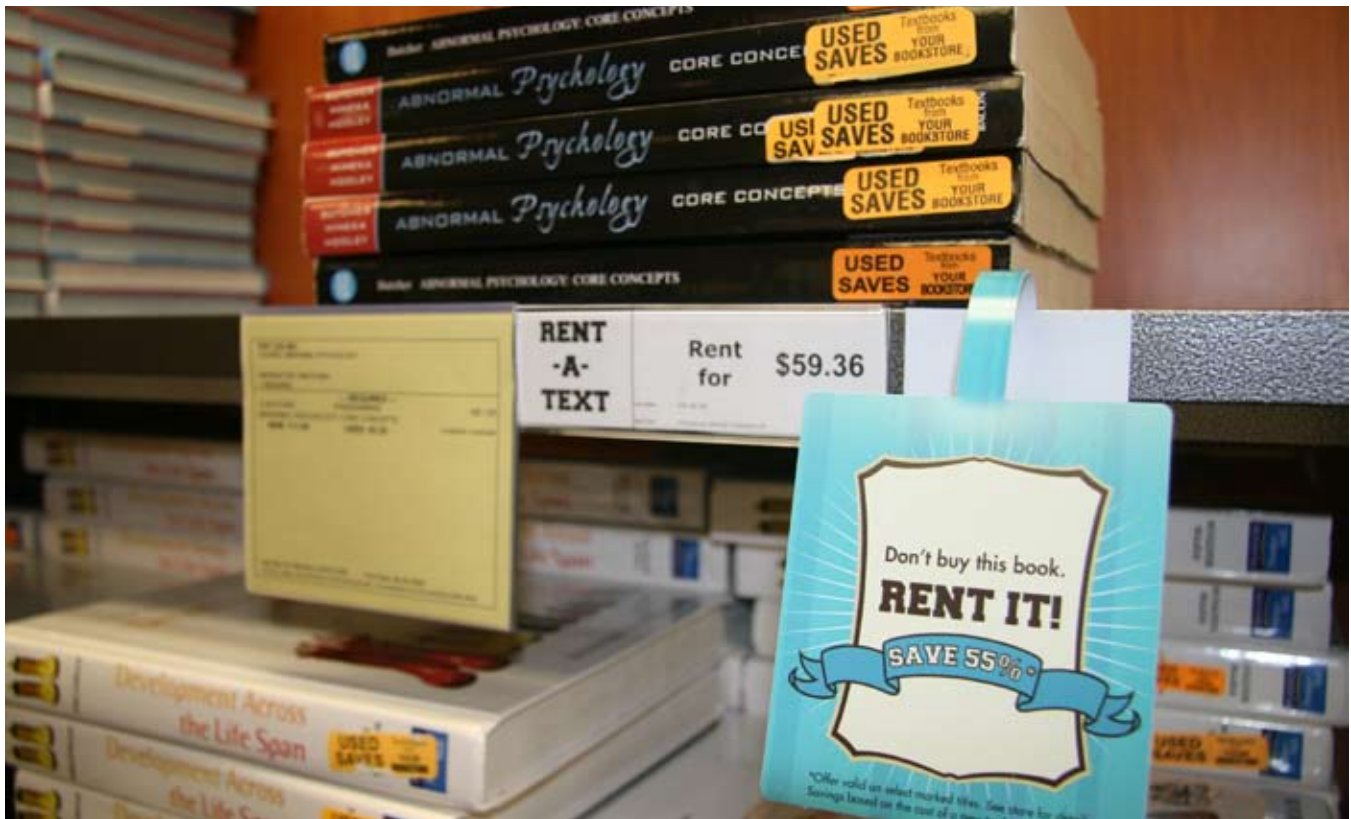


“We give them the resource tools to conduct a successful job search,” said Dr. Rick Parrent, director of the Office of Career Placement.

Job-Career Fairs



Vol State Job-Career Fairs, which have been held for years, have taken on a new importance in recent semesters. The downturn in the economy means that any opportunity to meet with employers is critical for students. It’s also a resource for community members, who are welcomed at the events. In the fall of 2009, more than 1,300 people attended the fair in the gymnasium. Over 100 employers were on hand to meet with job seekers. The College organized special speakers to address topics important for job seekers to consider during a recession.



Tackling College Expenses



Rent-A-Text Pilot Program

The Vol State Bookstore was one of the first in the nation to pilot a new program called Rent-A-Text. The Follett company set it up as a way for students to save money on textbooks.



During the fall semester of 2009, 14 textbooks were available for rent and bookstore administrators say students saved \$31,731. In spring of 2010, the number of textbooks available for rental doubled, for a total of 17 percent of the books being sold.

How much can students save with Rent-A-Text? The rental fee is 42.5 percent of calculated new retail price, which could be a savings of over 55 percent to the students.



Vol State was chosen as one of 12 college and university campuses to offer the Rent-A-Text program this year. It will continue in 2010.



Keeping Students in College

ALERTS

The algebra problem is driving you absolutely crazy. You love the rest of your classes. You love the college. That math class, though, just might cause you to quit for good. A new Retention Support Services program is designed to get students the help they need before frustration turns to failure. The active part of the initiative is called ALERTS. Faculty can fill out a quick computer form that will alert Retention Support Services when a student needs extra help. Retention Support would then work directly with that student and steer them towards the specific tutoring or support lab that can best help.

Learning Help Centers

The idea is to wrap all of the various support services into a common theme: Learning Help Centers. The brand will be used as the name of a brochure and web page. It will be publicized across campus in a number of ways to best reach students.

“A lot of our students come to college and don’t know what to expect,” said Emily Short, Director of Retention Support Services. “Once the frustration sets in, they are more likely to quit, rather than pushing through. They need to know there are people here to support them.”





Higher Education for Robertson County



A meadow in Springfield is being transformed into a new home for higher education. It's a unique educational partnership that marks years of planning and development.



The lease agreement was signed for the new Robertson County-Springfield Learning Center in the fall of 2009, and construction is underway. The facility will offer classes and programs from Volunteer State Community College and Austin Peay State University. Vol State will manage the facility with an on-site director and staff.



Robertson County, the City of Springfield and NorthCrest Medical Center worked together to provide funding for the center. Residents approved the funding in a referendum vote. Land owners Billy and Jean Batson donated the property for the site.

The 25,000-square-foot facility will be two stories tall and feature classrooms, labs, offices, a library and a bookstore.

Completion of the building is expected in the summer of 2011. Community leaders are currently leading a process to name the new building and raise more funds to help support the facility.



A Whole New Facility in Livingston



The four and a half-year expansion project for Vol State at Livingston is complete, and more than one hundred people turned out in January 2010 for an open house and ribbon cutting to celebrate the occasion. It's a partnership between Volunteer State Community College, the City of Livingston, Overton County, and the generous donors who realized the importance of expanding student facilities and opportunities in the Upper Cumberland area.



The finished facility includes: 15 classrooms with the latest teaching technology, an ITV interactive television classroom, science-biology lab, NewSkills computer lab, library, 18 faculty offices, administration offices, outdoor and indoor study areas and a new parking lot. Several of the classrooms are prepared for Allied Health classes.



Vol State classes started in Livingston in 1991. By 1994, increasing enrollment led to discussions about a new facility. The Tennessee Board of Regents approved the plan in 2004. Construction began in July of 2005. The \$5 million project was finished this year. It was funded by donations to the Livingston Campus Campaign, and those donations were matched by the Tennessee Board of Regents. The total amount raised by the community was \$2,570,000.



SACS Reaccreditation

Accreditation by the Commission on Colleges of the Southern Association of Colleges and Schools is a rigorous application of requirements specified by the Commission. Approximately six months prior to the scheduled reaffirmation visit, the College submits a Compliance Certification document that demonstrates its compliance with each of the Core Requirements, Comprehensive Standards and Federal Regulations. The Compliance Certification document is reviewed by an off-site review committee which makes comment concerning items that should be reviewed by the on-site committee. The on-site committee consists of professional peers who assess the educational strengths and weaknesses of the College and reviews the Quality Enhancement Plan (QEP). This committee examines data and conducts interviews to determine compliance with the standards. The College receives a written report that helps the institution improve its programs and refine the QEP. It provides the basis on which the Commission decides to grant, continue, reaffirm or withdraw accreditation. The College provides written responses to the on-site report. The Committee on

Compliance and Reports recommends action on the reaffirmation to the Executive Council of the Commission. The Executive Council recommends action to the Commission on Colleges, which makes the final decision. This decision is announced to the College Delegate Assembly during its annual business meeting. The announcement for Volunteer State will be made at the June 2010 College Delegate Assembly.

Problem Solving

The Quality Enhancement Plan (QEP) is part of the SACS reaccreditation process that permits colleges the opportunity to develop a plan that focuses on enhancing student learning. This initiative involves participation by all employees, students and the community. The College chose "Seek Problem-Solving Solutions" as its QEP.

The purpose of the QEP is to improve student problem-solving skills in general education Courses. All faculty who teach general education courses will be trained in problem-solving pedagogies, and those courses will be re-engineered to include problem-solving activities. In addition, student support services will be trained in facilitating student problem-solving skills.



The Giving Tree: Growing Student Scholarships



The Volunteer State College Foundation celebrated its 20th anniversary in 2009 with the addition of the Giving Tree located in the Great Hall of the Ramer Administration Building. It recognizes donors that have been inducted into the Hal R. Ramer Society through cumulative giving of \$10,000 or more.



Over the years we have awarded more than \$11 million in scholarships. Through contributions and wonderful fundraising events such as Educate a Woman, Harvest Moon Soiree and the Athletic Association Golf Tournament, we continue to be a vital resource to students. We want to thank you for making a difference financially, even during difficult economic times. This past year we were able to award 191 scholarships for a total of \$285,406. We awarded more scholarships this year than in the last five years.



We see the difference you make in the lives of students. Scholarship recipient Alex Alsadi from Nashville said it best: “I want to thank everyone who made this scholarship possible. This is absolutely wonderful! Because of you I am able to better myself and follow my dreams. Life has thrown a lot of obstacles at me that have prevented me from pursuing my education. But this scholarship has just opened new doors to me and has really given me all new hope.”



Dedicated Alumni Give Back



The Volunteer State College Alumni Association has been very busy over this past year. The Alumni Advisory Council hosted a fund raising breakfast in March of 2009 in hopes of raising enough money to award at least one full-year, full-tuition scholarship. Because of the dedication of the alumni in attendance, the breakfast raised enough to award three, full scholarships.



On behalf of the Alumni Advisory Board, we want to thank you for making these scholarships available. You truly have helped turn the hopes and dreams of our students into realities.



“My mom, who is a VSCC alumna, encouraged me to attend Vol State to get my basics out of the way,” said Jordan Moss of Portland. “I applied to the radiology tech program and was accepted. When I received the letter informing me that I was one of the first recipients of the Alumni Association Scholarship, I was speechless. I can’t thank you enough for the opportunity and the privilege that I have been given by being awarded this scholarship.”

These efforts are continuing through Alumni events such as the Basketball Homecoming Bash, held in November 2009.

Volunteer State College Foundation

Hal R. Ramer Society Donors By Giving Levels

Hal R. Ramer Society Fellow - (\$250,000.00+)

County of Overton
Millard V. and J.J. Oakley
City of Livingston
John B. Wallace, MD Estate

Hal R. Ramer Society Regents - (\$150,000.00+)

American Bank & Trust
Metro. Nashville Airport Authority
Sumner Regional Health Systems
HCA/Hendersonville Medical Center
Vanderbilt University Medical Center
Randolph C. and Lois H. Wood

Hal R. Ramer Society Platinum - (\$100,000.00+)

Dr. Hal R. Ramer
Twin Lakes Telephone Cooperative Corp

Hal R. Ramer Society Gold - (\$50,000.00+)

Katherine Dake Armstrong
Budd H. and Julia C. Bishop
Bank of Overton County an office of Bank
of Putnam County
Contract Furniture Alliance Inc.
Cracker Barrel Old Country Store
Dodson Family Foundation
Gallatin Rotary Club
Gap Inc.
Hendersonville 100 Plus Club
Livingston Regional Hospital & Lifepoint
Hospitals, Inc.
Hugh and Margie Marsh
Raymond and Elma McCullough
Mid-State Construction
Robert Bosch Corporation
Rotary Club of Hendersonville
The Memorial Foundation
Dixie G. Taylor-Huff
Toshiba America Consumer Products Inc.
Michael Tuck Scholarship Fund
Volunteer State Bank
Ellen S. Wemyss

Hal R. Ramer Society Silver - (\$25,000.00+)

American Legion Post 17
AmSouth Bank
ArvinMeritor Inc.
Baptist Hospital Inc.
Bellsouth Telecommunications
Wilda H. Dodson
William and Beth Draper
Tina M. Earp
First Independent Bank now Green Bank
Gallatin Business & Professional Women
Garrott Brothers Continuous Mix
GFWC Woman's Club of Hendersonville
Goodlettsville Evening Lions Club
HCA Foundation
Hendersonville Chamber of Commerce Foundation
Hendersonville Noon Sertoma Club
Hoeganaes Corporation an Interlake Co.
Halden and Betty Hooper
William C. Hudgins
Intuit Inc.
J. Harold Shankle
Robert L. Jennings, III
Fred A. Kelly, III
Carl and Pam McKellar
National HealthCorp LP
NorthCrest Medical Center
Juanita L. Payne
Ted Payne
James and Rebecca Pope
Peter and Dorothy Prater
Primus Automotive Financial Services Inc.
Nan Rankin
RC Owen Company of Tennessee
Ron Hibbard Toyota
RR Donnelley Printing Company
J.E. Senter
Skyline Auxiliary
Dr. Janice W. Slaughter
St. Thomas Hospital
Sumner County Adult Ed. Adv. Council
Dr. and Mrs. F. William Taylor
The Farmers Bank
The News Examiner
Grace A. Tomkins
University Med. Ctr Volunteer Auxiliary
VSCC Pioneer Bench Jockey's Club

VSCC Recycling Committee
VSCC WVCP-FM Radio Station
Roy and Lois Wauford
Ralph and Sandy Webster
Rita A. Wendling
Peggy and Lawrence West Foundation

Hal R. Ramer Society Partners - (\$10,000.00+)

ABC Technologies/Salga Plastics/ABC
Group Fuel Systems
Acuson
Alcoa Foundation
American Security Bank & Trust
Arthur J. Gallagher & Company
Bank of America
John and Anne Bartek
Betty Belote
Randall Bilbrey
Steve Botts
Buford J. Branham
Sallie Wade Brown
Mary Martin Spears Butler
Byron's Inc.
Hugh and Alice Carpenter
Catherine Carter
Barry and Jane Cecil
Cellular One
City of Gallatin
City of Gallatin Department of Electricity
City of Hendersonville
Erminia S. Coarsey
J. Denney and Brenda Coarsey
J.R. Coarsey Realty Company
Larry and Wanda Collins
Comprehensive Rehabilitation, Inc.
Crescent Enterprises Inc.
Bobby and Kay Crowder
Billie C. Dodson
Harold and Faye Duffer
Paul and Janice Enoch
Estate of Mary Lee Tompkins
Estate of Peter Kurela
Ezell Foundation Inc.
First National Bank of Tennessee
First State Bank
First Tennessee Bank
The First Union Foundation

Volunteer State College Foundation

Hal R. Ramer Society Donors By Giving Levels

Hal R. Ramer Society Partners - (\$10,000.00+) continued

Friends of Hendersonville	John R. and Wilma T. Phillips
Medical Center Inc.	Robert T and Patty T. Powell
Gallatin Chamber of Commerce	Wade and Mary Beth Powers
Gallatin Morning Rotary Club	Precision Castings of Tennessee
Gallatin Shalom Zone Inc.	Regions Bank
Johnny Garrott	John and Beverly Riadon
Goodall Homes & Communities	John M. Roberts
James and Maria Goodloe	Christy Sanders
Chancellor Tom E. Gray	Bobbie Jean Shankle
Jerry K. Green	W.E. "Buddy" and Jean Shaw
Michael and Jan Hallmark	Drs. Rick Jay & Paula Myrick Short
Claire Hampton	Smith and Takacs Law Firm
James A. Harding	Smith Travel Research Inc.
Hendersonville Evening Sertoma Club	Springfield Rotary Club
Horace G. Hill, Jr.	Sumner County Government
Charles Russell Honeycutt	Sumner County Medical Society
Karen A. Howard	Michael L. and Joyce Swallows
Ronald H. Hyder	Virginia H. Thigpen
Imperial Fabricating Company, Inc.	Tennessee Juvenile Court Services Assoc.
Ind. Dev. Board of the City of Hendersonville	Tennessee Valley Authority
Jones Bros Inc.	Union Planters of Goodlettsville
Junior Service League of Gallatin	Unipres USA Inc.
Jeffrey D. Kent	VSCC Athletic Booster Club
Kiwanis Club of Hendersonville	VSCC Music Department
Krueger International Inc.	Wal-Mart of Gallatin
Mr. Leo J. and Patricia B. Lebkuecher	Judge Jane and Mr. Donald W. Wheatcraft
Hugh and Frances Love	White House Area Chamber of Commerce
Thomas and Ann Martin	White House Kiwanis Club
McFarland Hospital	White House Lions Club
MGM Industries Inc.	White House Rotary Club
Norman M. Nelson	White House Utility District
Dr. Warren and Chris Nichols	Wil-Ro Inc.
Noah & Associates	
Louis and Cathy Oakley	
Theresa Ball and David Bate Parsons	
Brenda S. Payne	
People's Bank	

Financial Statements

Unaudited Statement of Net Assets June 30, 2009

	<u>Institution</u>	<u>Foundation</u>
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 11,566,496.87	\$ 1,134,138.59
Short-term investments	2,000,000.00	
Accounts, notes, and grants receivable (net)	9,848,005.33	
Pledges receivable (net)		48,996.95
Inventories (at lower of cost or market)	1,919.01	
Prepaid expenses and deferred charges	128,303.11	
Accrued interest receivable	13,660.27	
Total current assets	\$ 23,558,384.59	\$ 1,183,135.54
Noncurrent assets:		
Cash and cash equivalents	\$ 9,143,928.14	\$ 56,022.51
Investments	2,000,000.00	3,705,448.33
Pledges receivable (net)		1,445.24
Capital assets (net)	34,144,434.55	
Other assets	8,141.35	20,765.07
Total noncurrent assets	\$ 45,296,504.04	\$ 3,783,681.15
Total assets	\$ 68,854,888.63	\$ 4,966,816.69
LIABILITIES		
Current liabilities:		
Accounts payable	\$ 10,397,408.27	\$ 2,911.88
Accrued liabilities	1,439,542.42	
Due to primary government	1,029,035.66	
Deferred revenue	1,514,752.94	
Compensated absences	345,404.03	
Accrued interest payable	1,328.13	
Long-term liabilities, current portion	131,048.55	
Deposits held in custody for others	4,044,669.46	
Other liabilities	1,117.58	
Total current liabilities	\$ 18,904,307.04	\$ 2,911.88
Noncurrent liabilities:		
Net OPEB obligation	1,198,710.28	
Compensated absences	989,560.14	
Long-term liabilities	61,650.17	
Due to grantors	3,427.62	
Total noncurrent liabilities	\$ 2,253,348.21	
Total liabilities	\$ 21,157,655.25	\$ 2,911.88
NET ASSETS		
Invested in capital assets, net of related debt	\$ 33,951,735.83	
Restricted for:		
Nonexpendable:		
Scholarships and fellowships	118,713.01	\$ 3,302,671.78
Expendable:		
Scholarships and fellowships	37,924.24	1,117,696.51
Instructional department uses	3,503.26	31,605.26
Loans	118.13	
Capital projects		12,049.07
Other	106,517.42	22,830.29
Unrestricted	13,478,721.49	477,051.90
Total net assets	\$ 47,697,233.38	\$ 4,963,904.81

Financial Statements

Unaudited Statement of Revenues, Expenses, and Changes in Net Assets For the Year Ended June 30, 2009

	<u>Institution</u>	<u>Foundation</u>
REVENUES		
Operating revenues:		
Student tuition and fees (net of scholarship allowances of \$4,668,577.23)	\$ 12,311,940.86	
Gifts and contributions		\$ 199,342.87
Endowment Income (per spending plan)		121,253.11
Governmental grants and contracts	814,429.09	5,090.50
Sales and services of educational departments	28,575.00	
Bookstore	315,000.00	
Food service	695.44	
Interest earned on loans to students	564.94	
Other operating revenues	255,704.10	131,198.37
Total operating revenues	<u>\$ 13,726,909.43</u>	<u>\$ 456,884.85</u>
EXPENSES		
Operating Expenses		
Salaries and wages	\$ 20,474,704.88	
Benefits	7,563,325.98	
Utilities, supplies, and other services	6,949,137.39	\$ 38,877.93
Scholarships and fellowships	6,291,406.24	
Depreciation expense	1,759,458.39	
Payments to or on behalf of Volunteer State Community College		428,293.76
Total operating expenses	<u>\$ 43,038,032.88</u>	<u>\$ 467,171.69</u>
Operating income (loss)	<u>\$ (29,311,123.45)</u>	<u>\$ (10,286.84)</u>
NONOPERATING REVENUES (EXPENSES)		
State appropriations	\$ 18,463,518.00	
Gifts, including \$428,293.76 from component unit to institution	449,130.07	
Grants and contracts	9,731,146.86	
Investment income (net of \$14,559.89 investment expense for component unit)	396,914.95	\$ (299,007.71)
Interest on capital asset-related debt	(13,730.38)	
Other non-operating revenues/(expenses)	(565.37)	
Net nonoperating revenues	<u>\$ 29,026,414.13</u>	<u>\$ (299,007.71)</u>
Income before other revenues, expenses gains, or losses	<u>\$ (284,709.32)</u>	<u>\$ (309,294.55)</u>
Capital appropriations	\$ 367,650.89	
Capital grants and gifts		\$ 1,150.00
Additions to permanent endowments	1,579.00	21,966.95
Other capital	1,503,198.09	
Total other revenues	<u>\$ 1,872,427.98</u>	<u>\$ 23,116.95</u>
Increase (decrease) in net assets	<u>\$ 1,587,718.66</u>	<u>\$ (286,177.60)</u>
NET ASSETS		
Net Assets -beginning of year	\$ 46,109,514.72	\$ 5,250,082.41
Net Assets - end of year	<u>\$ 47,697,233.38</u>	<u>\$ 4,963,904.81</u>

Financial Statements

Unaudited Statement of Cash Flows for the Year Ended June 30, 2009

	<u>Institution</u>
CASH FLOWS FROM OPERATING ACTIVITIES	
Tuition and fees	\$ 12,971,215.55
Grants and contracts	1,042,369.10
Sales and services of educational activities	28,575.00
Payments to suppliers and vendors	(5,961,158.84)
Payments to employees	(20,459,384.67)
Payments for benefits	(6,959,821.52)
Payments for scholarships and fellowships	(6,291,406.24)
Interest earned on loans to students	564.94
Auxiliary enterprise charges:	
Bookstore	269,473.41
Food services	3,125.63
Other receipts (payments)	313,858.47
Net cash provided (used) by operating activities	<u>\$ (25,042,589.17)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES	
State appropriations	\$ 18,456,958.00
Gifts and grants received for other than capital or endowment purposes, including \$428,293.76 from (component unit) to the institution	11,209,312.59
Private gifts for endowment purposes	1,579.00
Federal student loan receipts	6,107,822.84
Federal student loan disbursements	(6,107,822.84)
Changes in deposits held for others	(465,128.48)
Other non-capital financing receipts (payments)	(655.83)
Net cash provided (used) by non-capital financing activities	<u>\$ 29,202,065.28</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Capital - state appropriation	\$ 367,650.89
Purchase of capital assets and construction	(572,215.31)
Principal paid on capital debt and lease	(131,048.55)
Interest paid on capital debt and lease	(14,295.75)
Other capital and related financing receipts (payments)	(1,066,858.60)
Net cash provided (used) by capital and related financing activities	<u>\$ (1,416,767.32)</u>

Financial Statements

Volunteer State Community College
Unaudited Statement of Cash Flows
for the Year Ended June 30, 2009

	Institution
Net increase (decrease) in cash and cash equivalents	\$ 3,244,951.87
Cash and cash equivalents - beginning of year	17,465,473.14
Cash and cash equivalents - end of year	\$ 20,710,425.01
 RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	
Operating income/(loss)	\$ (29,311,123.45)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	
Depreciation expense	1,759,458.39
Other adjustments	17,518.00
Change in assets and liabilities:	
Receivables, net	283,716.32
Inventories	(346.17)
Prepaid/deferred items	(90,807.12)
Other assets	58,154.37
Accounts payable	1,025,639.30
Accrued liabilities	15,684.05
Deferred revenues	618,373.19
Compensated absences	24,222.66
Other	556,921.29
Net cash provided (used) by operating activities	\$ (25,042,589.17)
 Non-cash transactions	
Gifts in-kind	\$ 149,244.14
Loss on disposal of capital assets	(31,189.68)
Bad debt expense	(68,974.46)
On-behalf payments	17,518.00
On-behalf expense	(17,518.00)

Volunteer State Community College
Supplementary Information
Unaudited Statement of Cash Flows - Component Unit
for the Year Ended June 30, 2009

	Foundation
CASH FLOWS FROM OPERATING ACTIVITIES	
Gifts and contributions	\$ 215,598.59
Endowment income per spending plan	121,253.11
Grants and contracts	9,440.00
Payments to suppliers and vendors	(64,814.46)
Payments to Volunteer State Community College	(428,293.76)
Other receipts (payments)	129,601.43
Net cash provided (used) by operating activities	\$ (17,215.09)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES	
Private gifts for endowment purposes	\$ 21,966.95
Net cash provided (used) by non-capital financing activities	\$ 21,966.95
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Capital grants and gifts received	\$ 1,150.00
Net cash provided (used) by capital and related financing activities	\$ 1,150.00
CASH FLOWS FROM INVESTING ACTIVITIES	
Proceeds from sales and maturities of investments	\$ 320,140.38
Income on investments	(101,080.06)
Purchase of investments	(266,609.71)
Net cash provided (used) by investing activities	\$ (47,549.39)
Net increase (decrease) in cash and cash equivalents	\$ (41,647.53)
Cash and cash equivalents - beginning of year	1,231,808.63
Cash and cash equivalents - end of year	\$ 1,190,161.10
RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	
Operating income/(loss)	\$ (10,286.84)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	
Change in assets and liabilities:	
Receivables, net	21,605.22
Other assets	(1,596.94)
Accounts payable	(24,310.53)
Accrued liabilities	(1,626.00)
Deferred revenues	(1,000.00)
Net cash provided (used) by operating activities	\$ (17,215.09)
Non-cash transactions	
Gifts in-kind	\$ 22,997.43
Pledges	10,150.00
Unrealized gains/(losses) on investments	(307,634.39)
Bad debt expense	(11,000.00)

